

# Thompson Rivers University

Operating Budget

2008 – 2009

Senate Presentation

May 2008





# Budget Committee of Senate

- Regular monthly meetings
  - Extraordinary meeting to discuss 2008/09 budget
- Presentations from
  - TRU World
  - Open Learning
  - Faculty of Science
  - School of Business and Economics
- Discussed budget, facilities, process, working relationships with APPC

# Budget Challenges for 2008 and Beyond

- Enrolments – how to offset the declining student numbers within our region
- Continuing the implementation of the new budget model
- AVED FTE model based on three years; funding is provided on a year to year basis
- Identifying resources to assist with the implementation of the Strategic Plan
- Implementation of ERP integrated administrative system
- Environmental legislation and carbon penalties – effective 2010
- Lack of funding for non salary inflation and progression through the salary grids

# School District 73 Kamloops/Thompson Kindergarten and Grade 12 Enrolment Projections to 2016

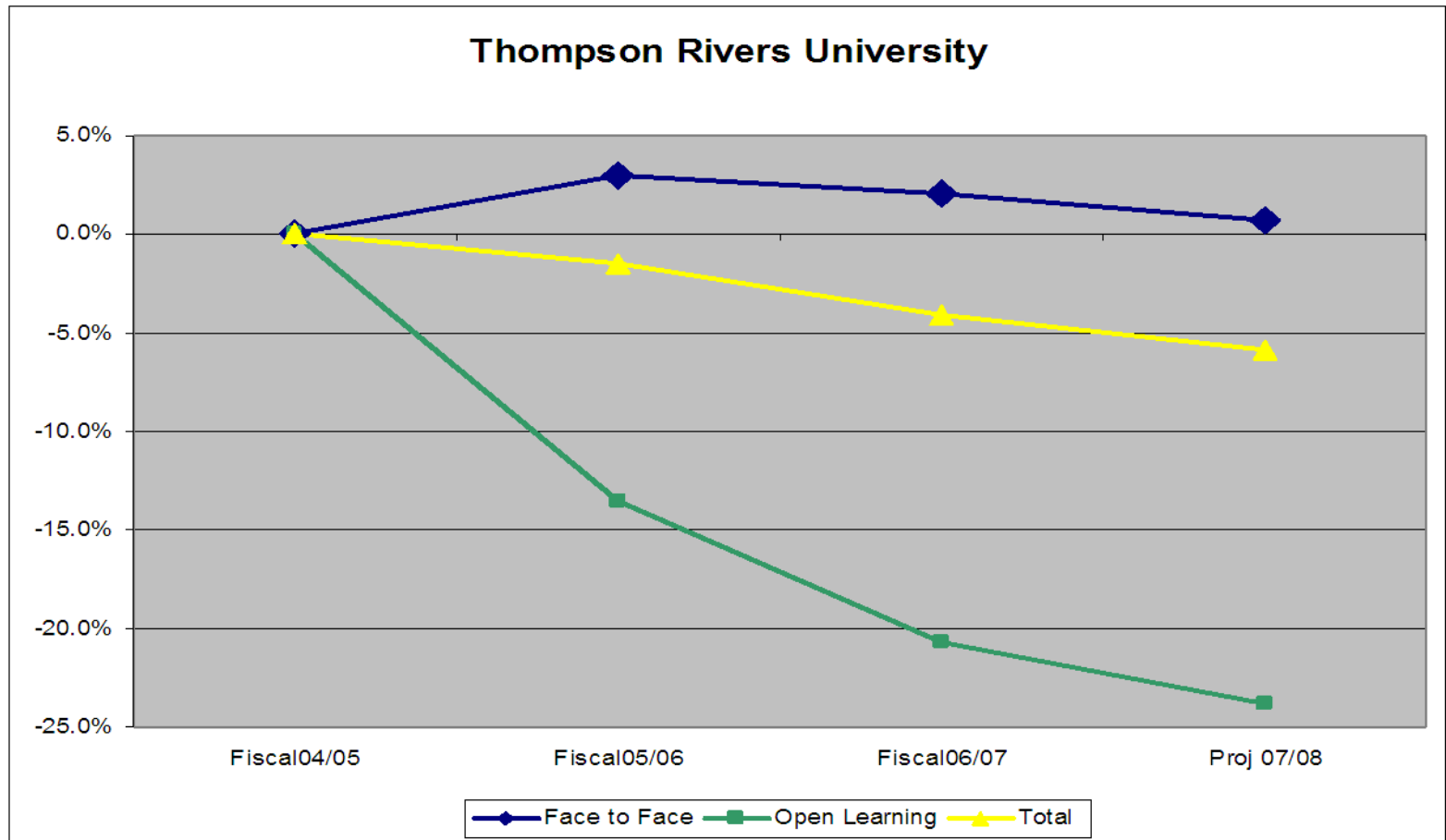


Source: Ministry of Education

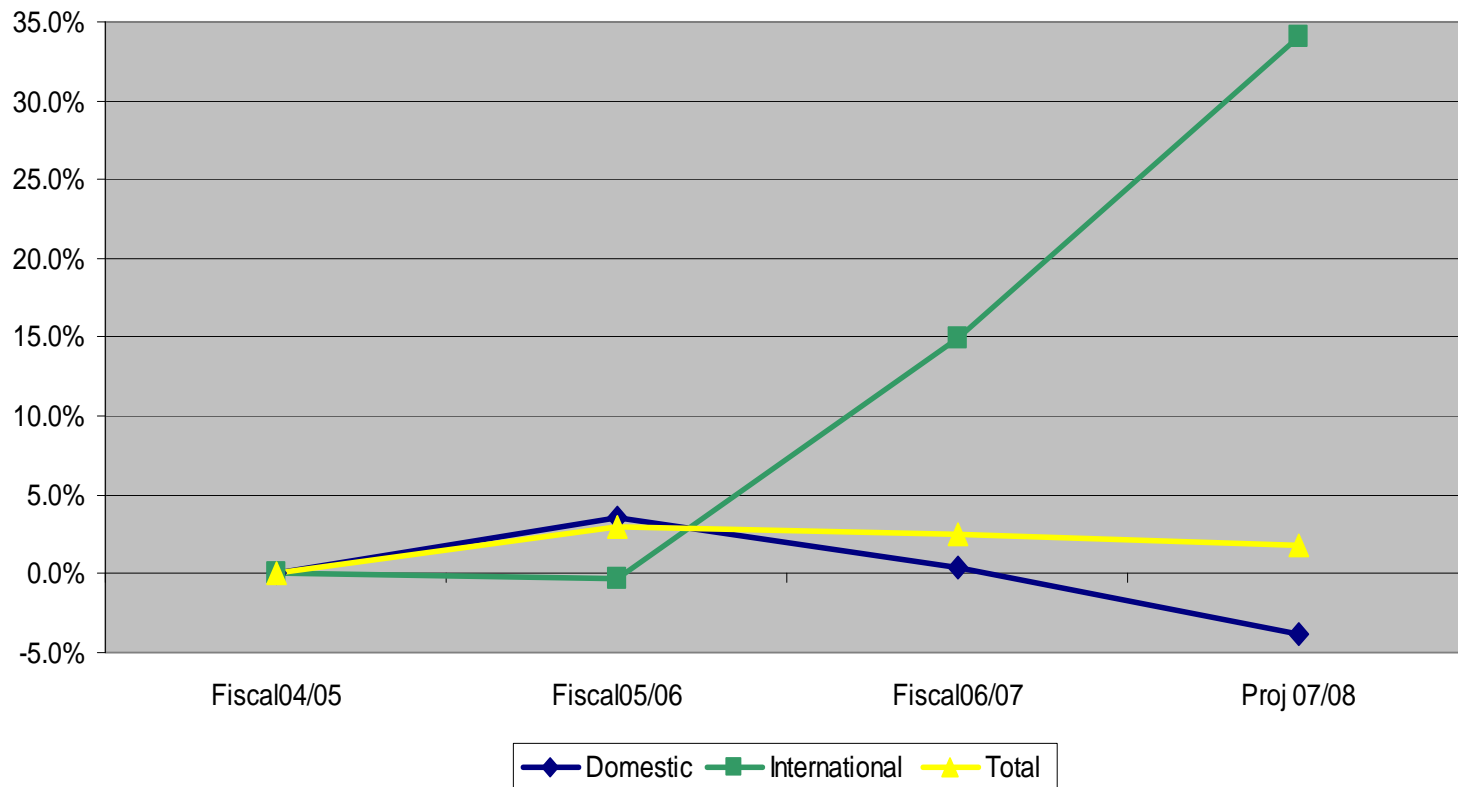


# Academic Course Registrant Enrolment Trends

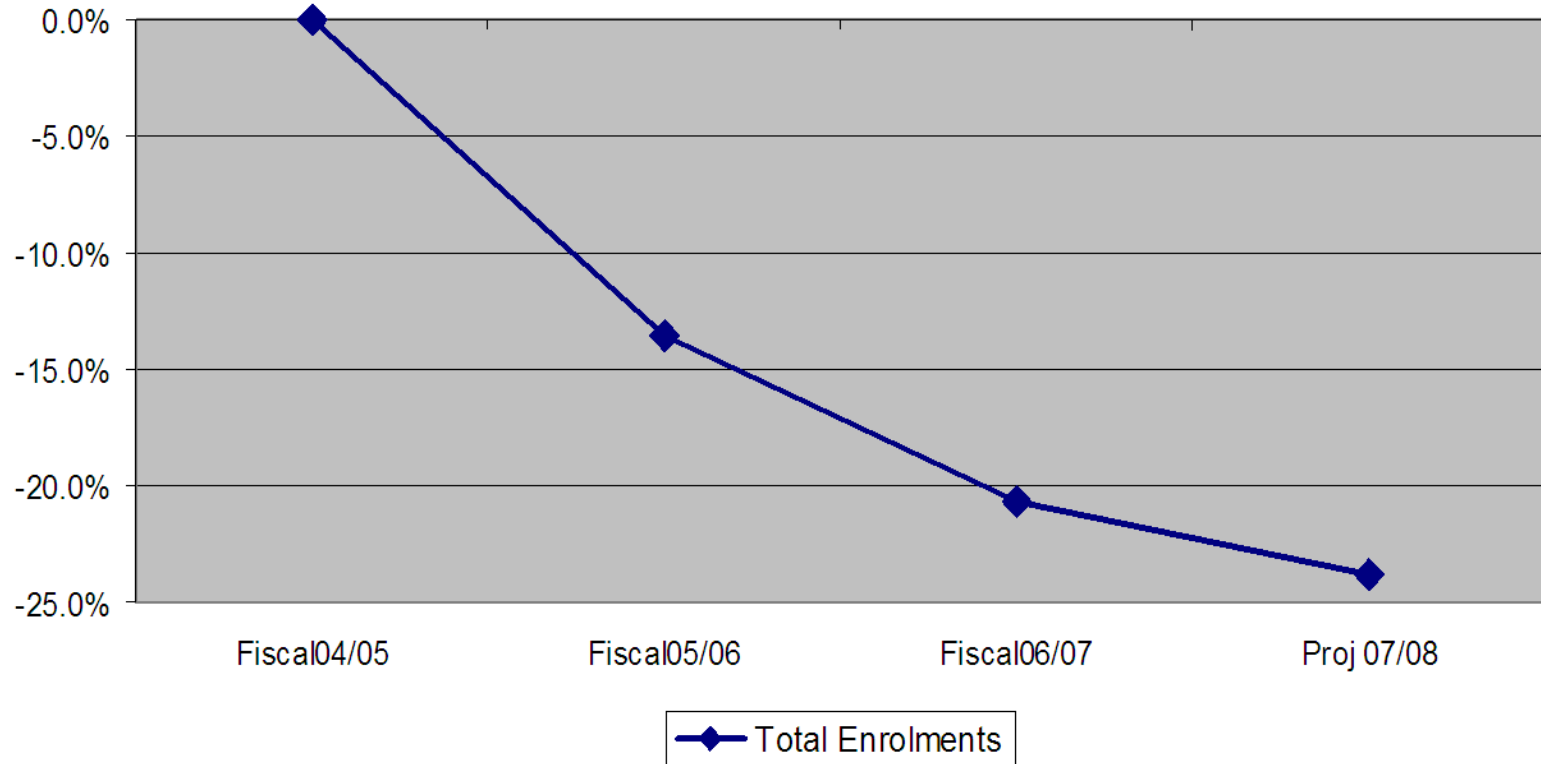
## % Change 2004-05 to 2007-08



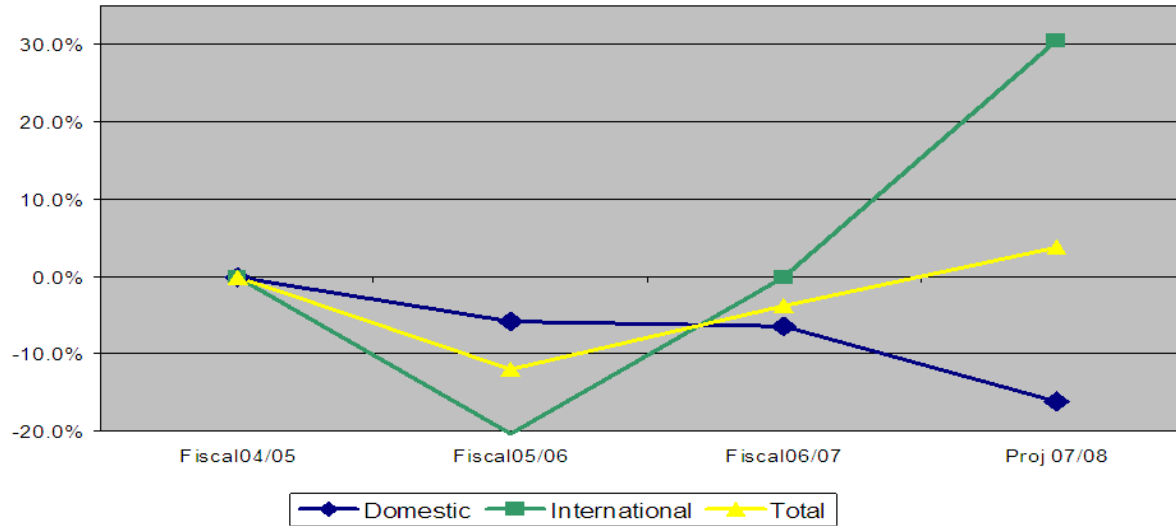
## Total Face to Face



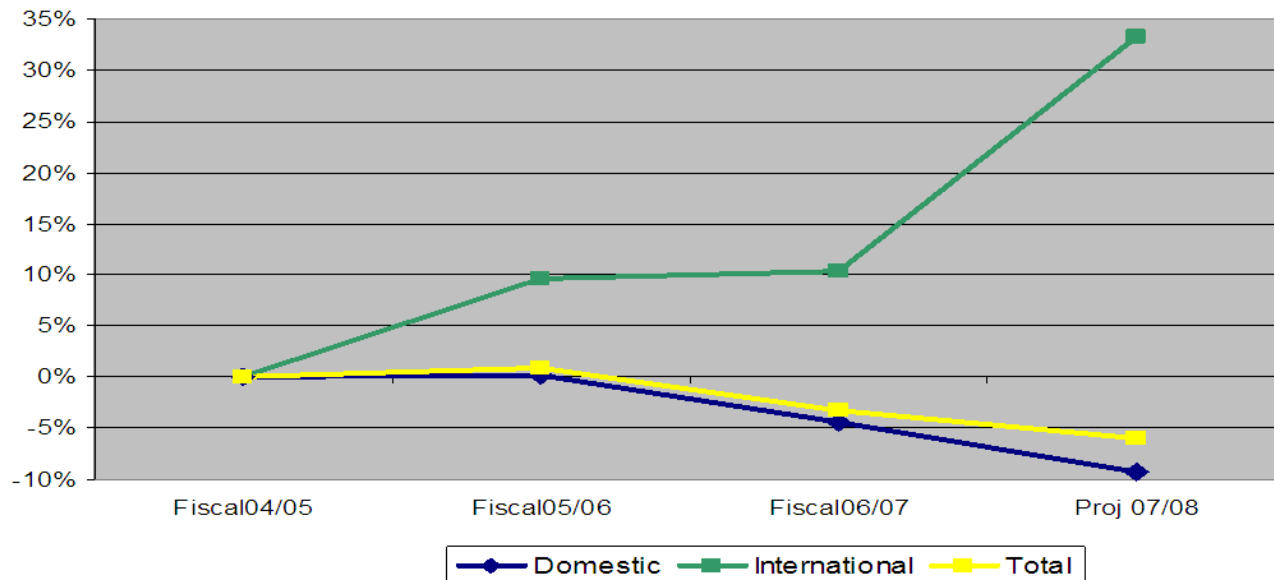
## Open Learning



### Student Development

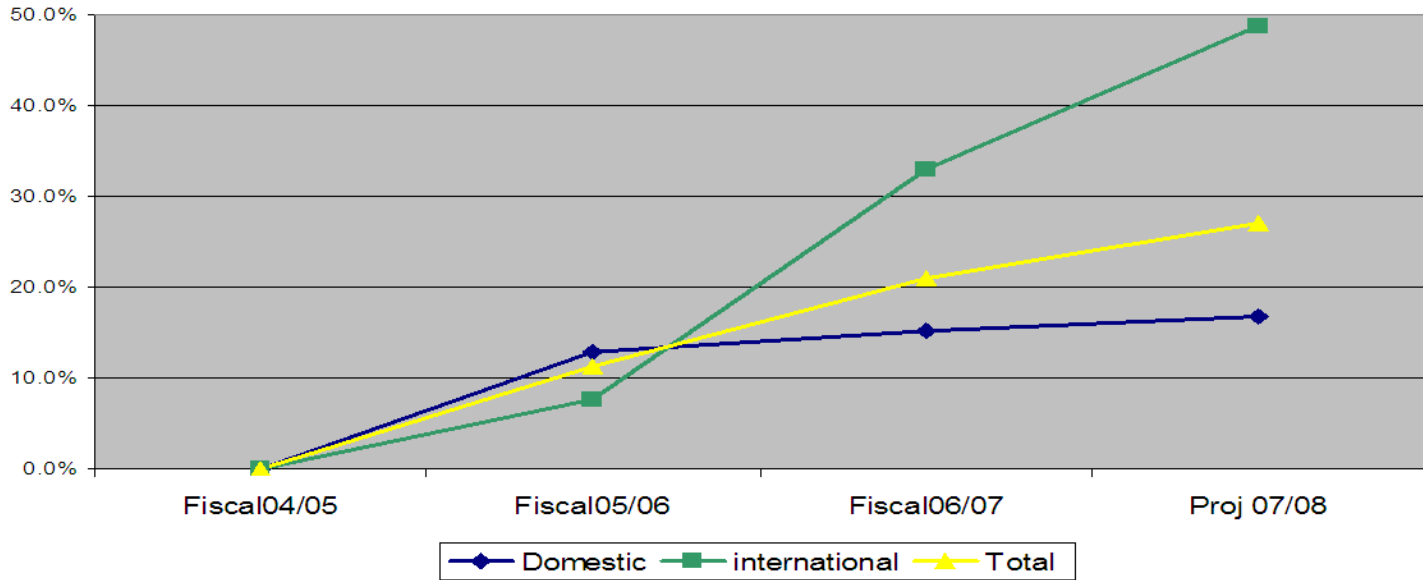


### Faculty of Arts

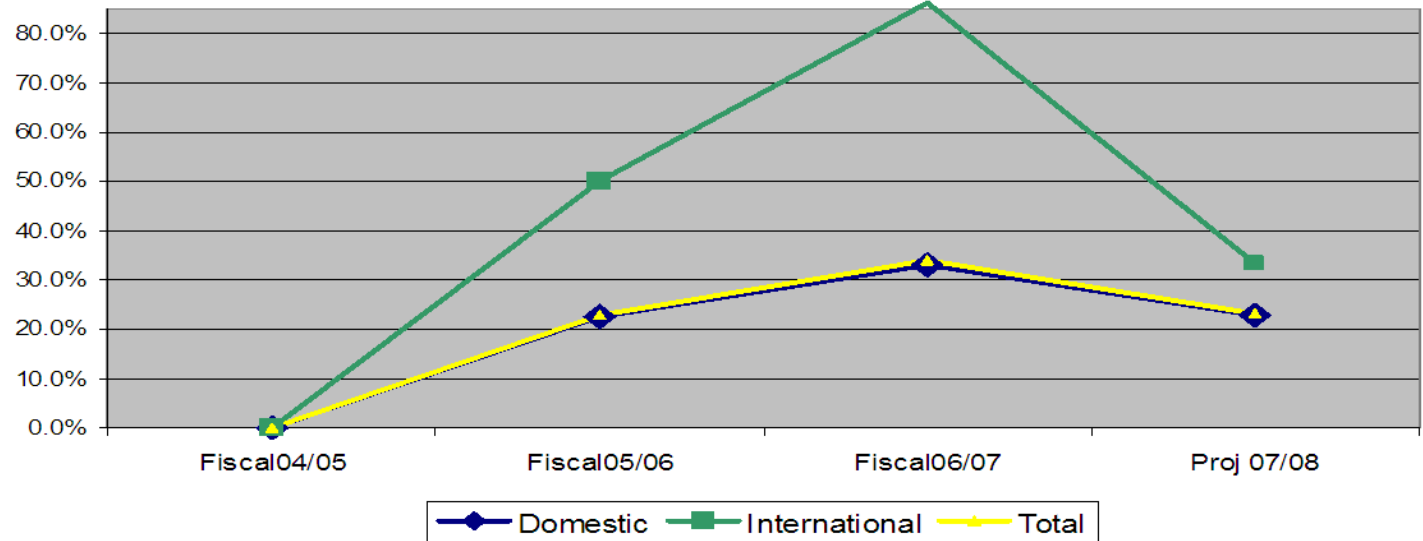




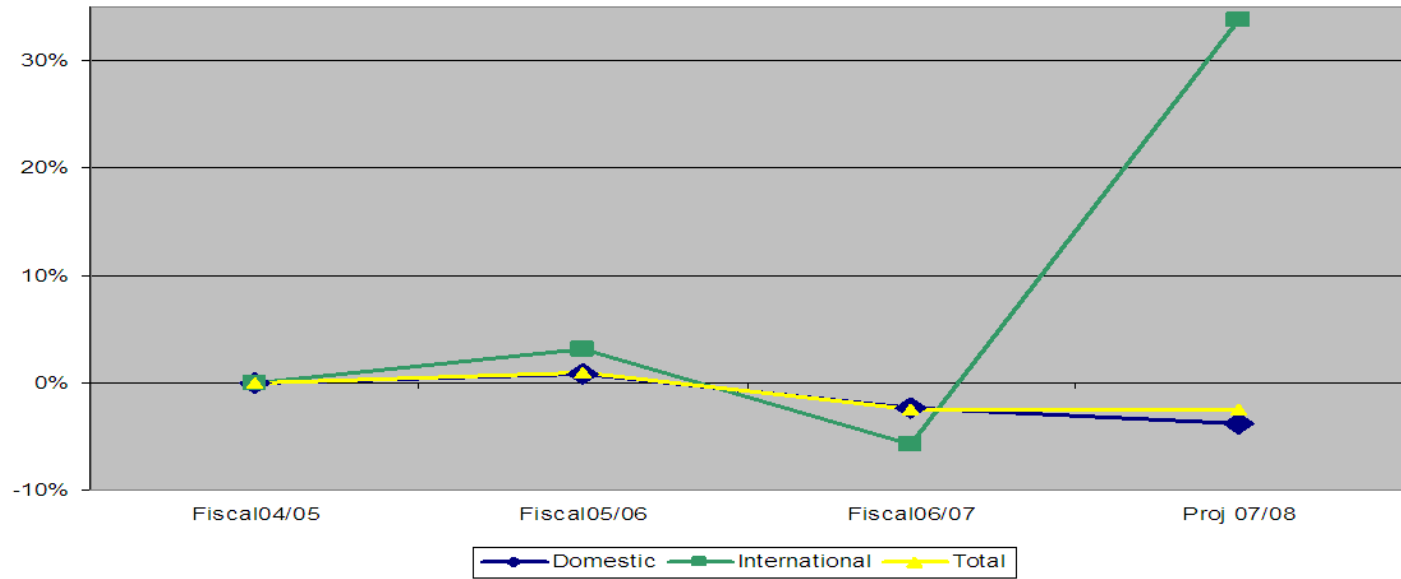
### School of Business and Economics



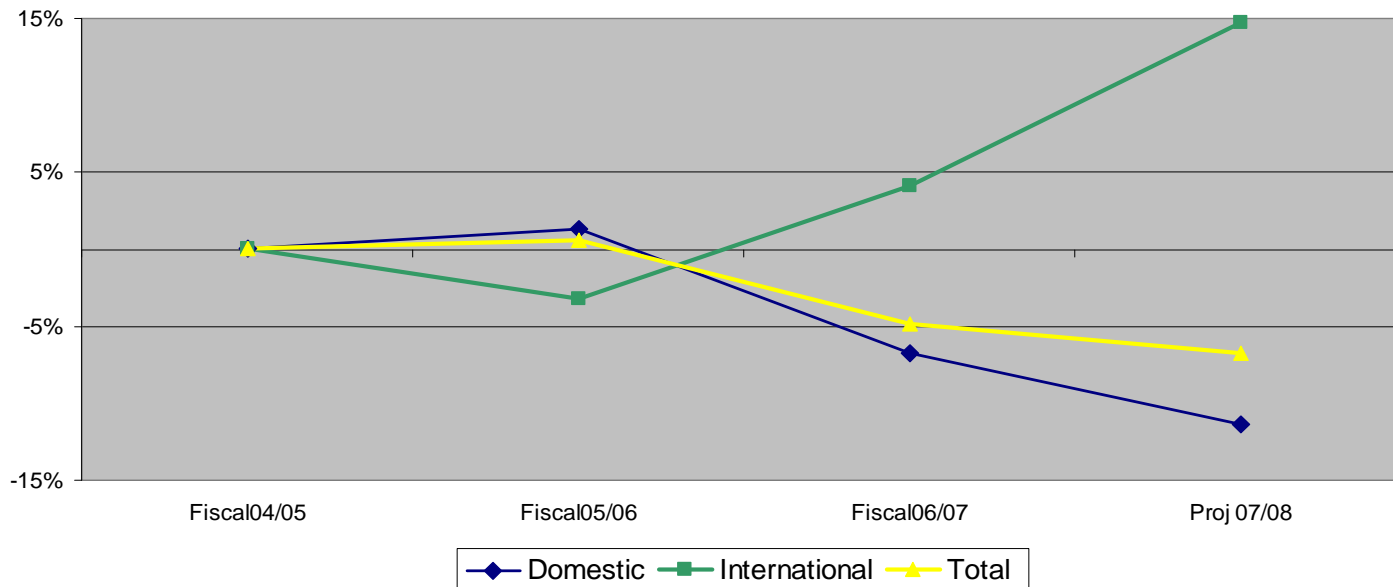
### School of Nursing



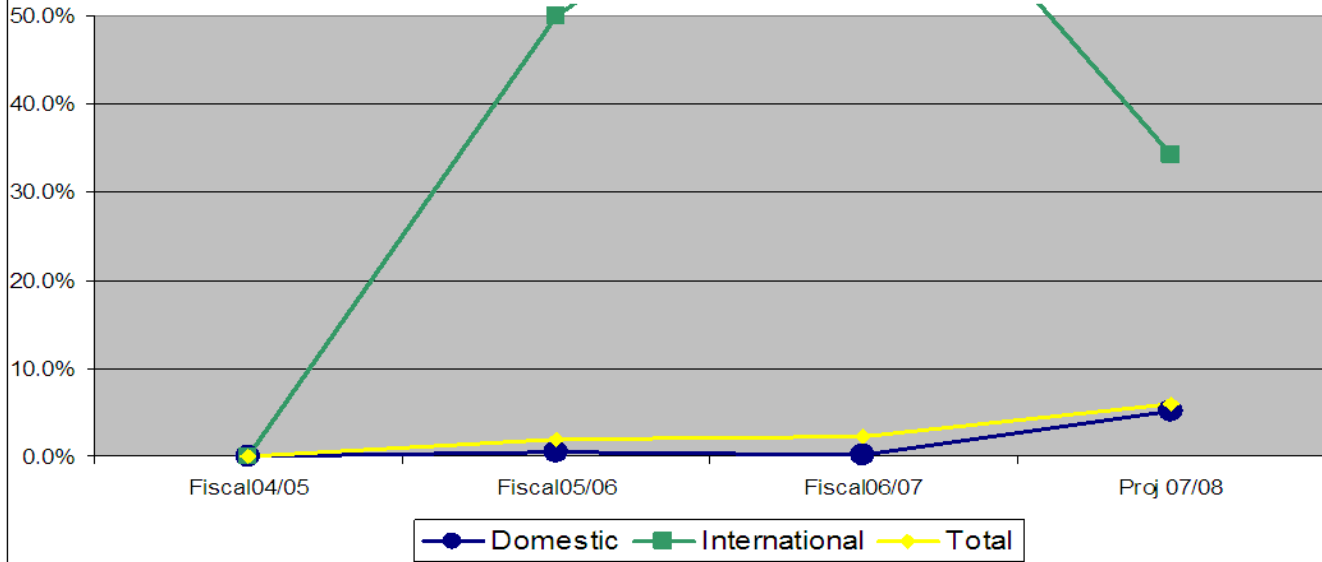
### Faculty of Science



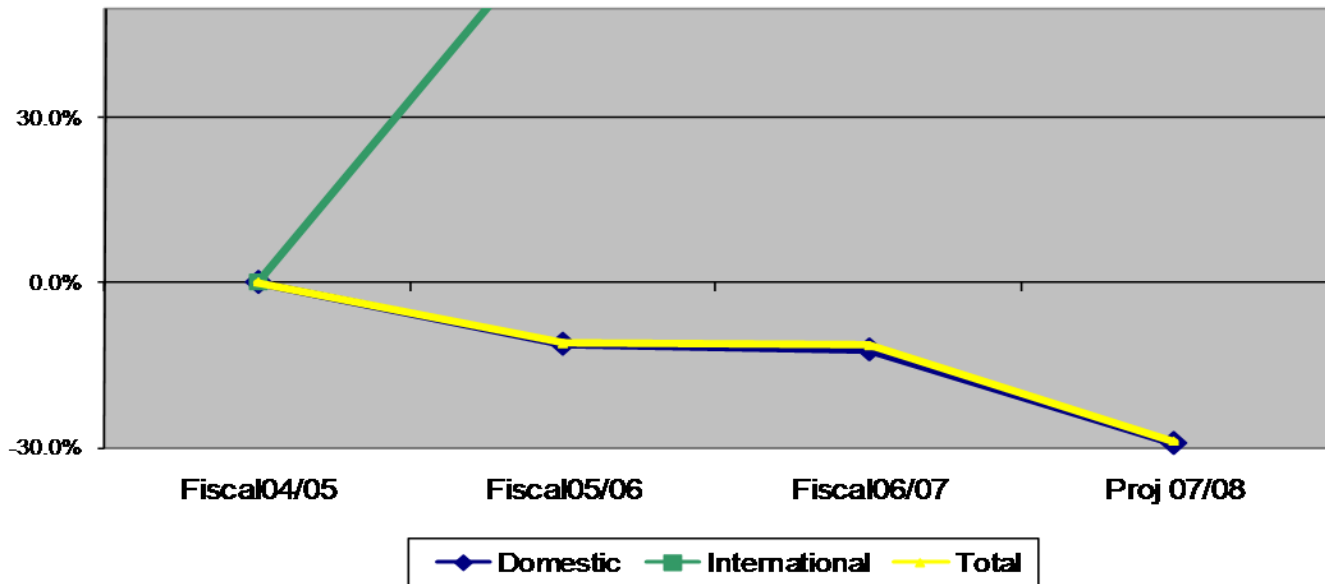
### School of Advanced Tech and Mathematics



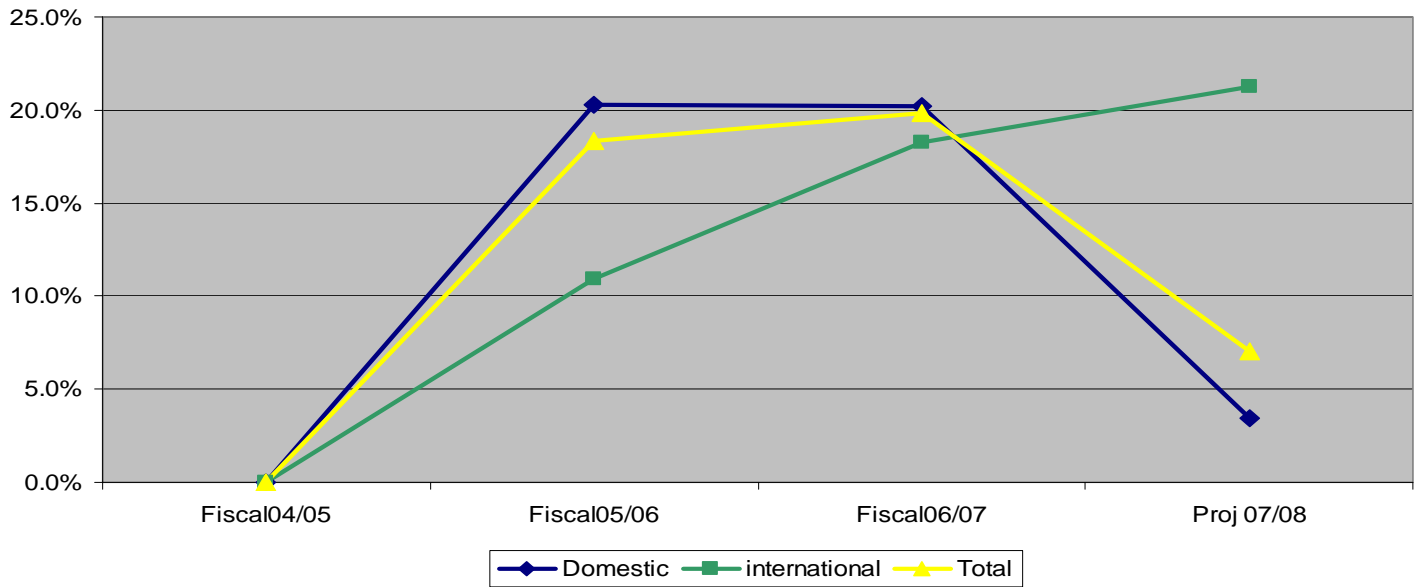
### School of Education



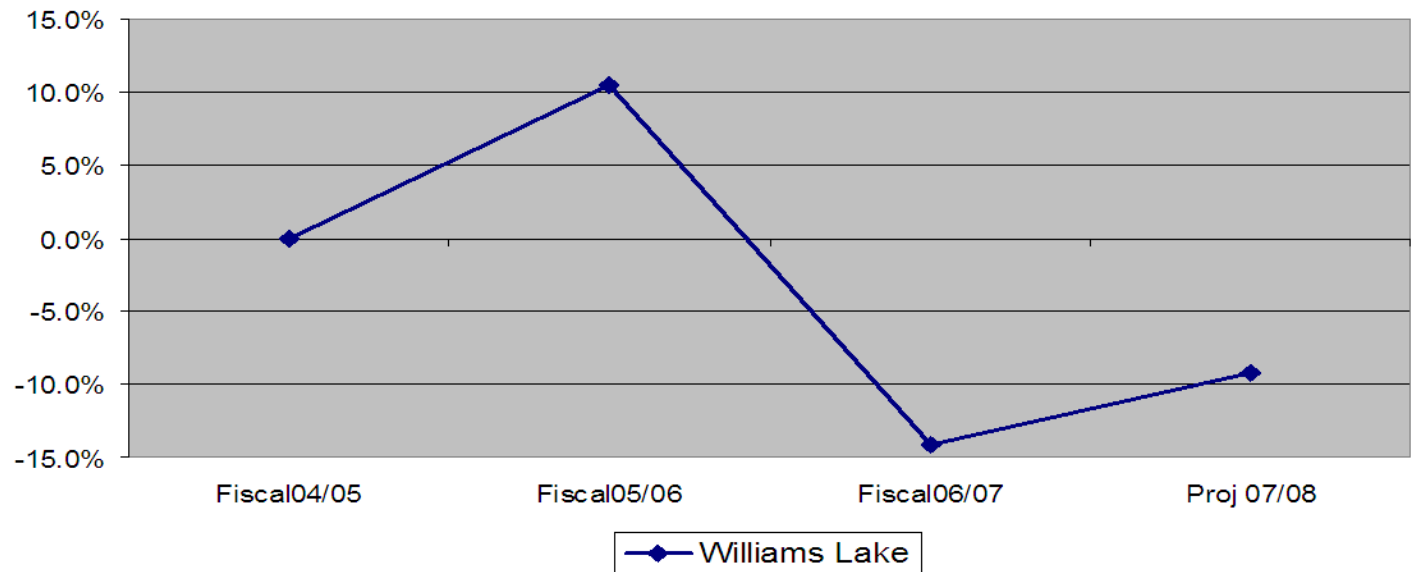
### Social Work



### School of Tourism



### Williams Lake



# Revenue

## ■ Government Grants

- Macro grant information received, no detailed budget letter
- Total AVED grant is \$60.9 M which is \$1.6 less than anticipated
- Preliminary Industry Training Authority (ITA) grant is \$4.6 M which is \$300,000 less than last year
- AVED Student FTE target - F2F and OL combined
- ITA funding is contingent on achieving minimum enrolments for each program
- The salary mandated increases are funded
- Additional funding for non salary inflation will not be forthcoming
- AVED grant includes \$204,000 “one-time” funding for skills training

## ■ Tuition Fees

- Includes a 2% increase
- Based on 3 year rolling average of enrolments for Face to Face, OL is based on latest projections

# Expenditures

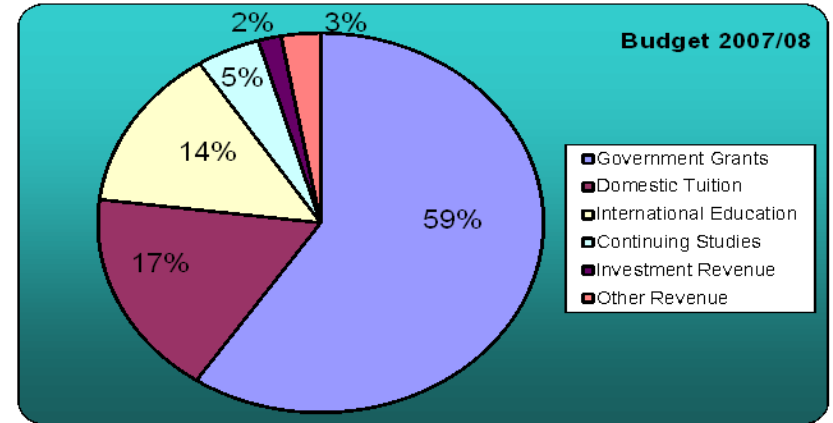
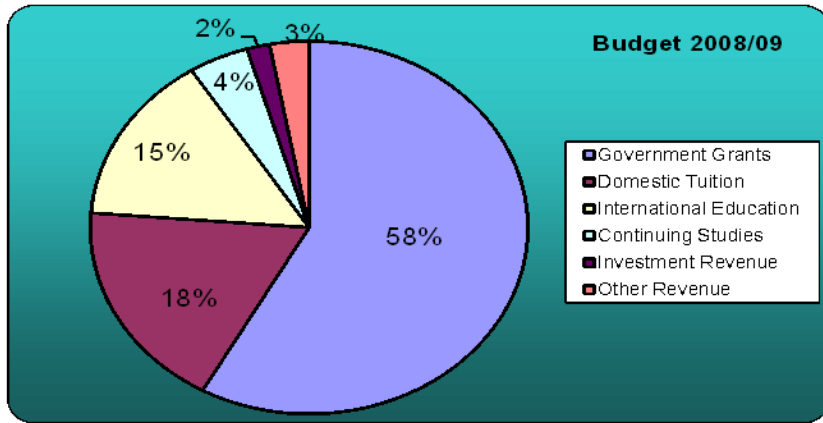
- Based on current levels of staffing – 2007/08
- Includes all salary and benefits costs associated with the collective agreements
- Includes progression through the scales
- Includes a “reserve” for non wage impacted benefits (dental, extended health etc)
- Includes two new administrative positions:
  - Associate Director – “Environment and Sustainability”
  - Web Manager



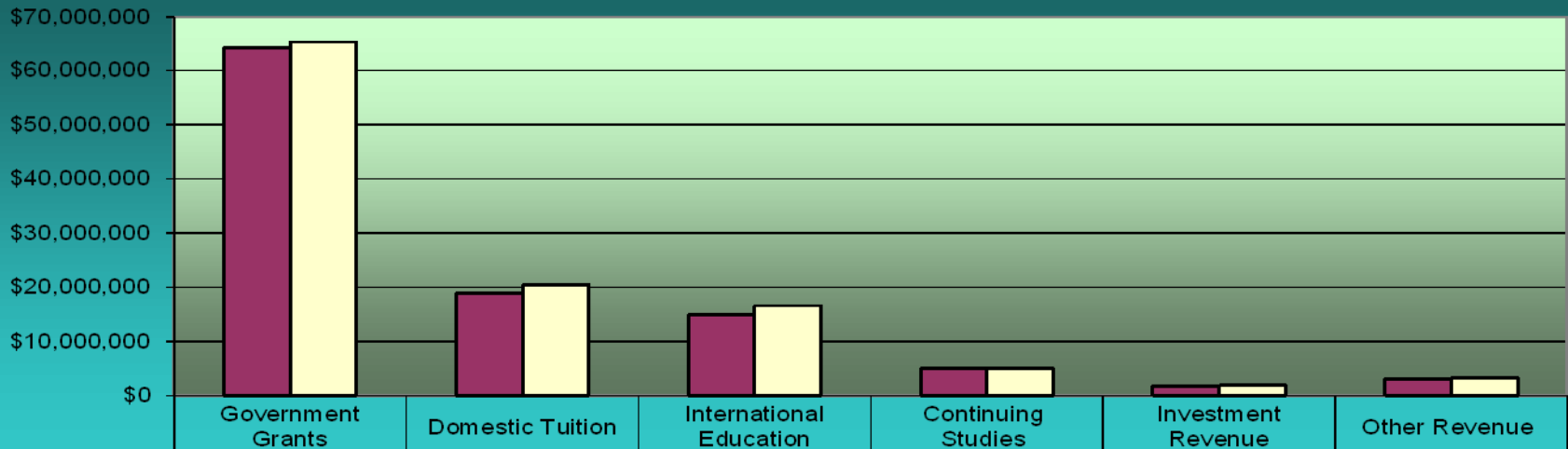
# Outstanding Issues

- Detailed budget letter (ITA and AVED)
- Implementation of the Expenditure reduction strategies

# Operating Fund Revenues (Consolidated)



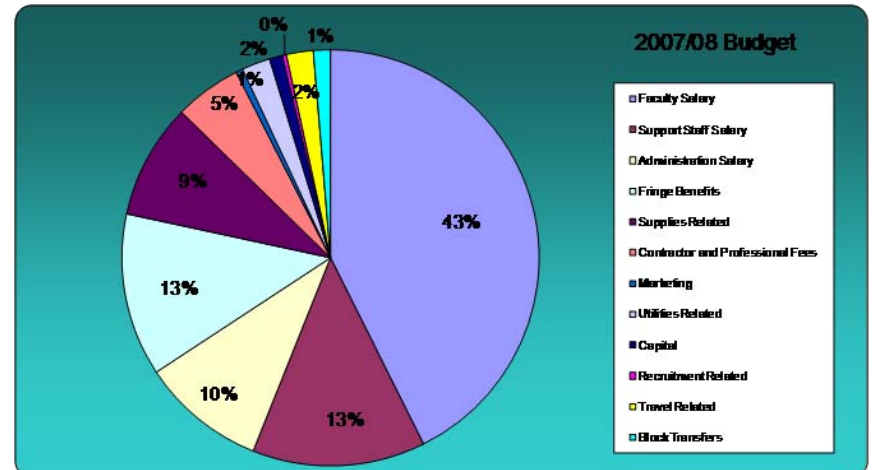
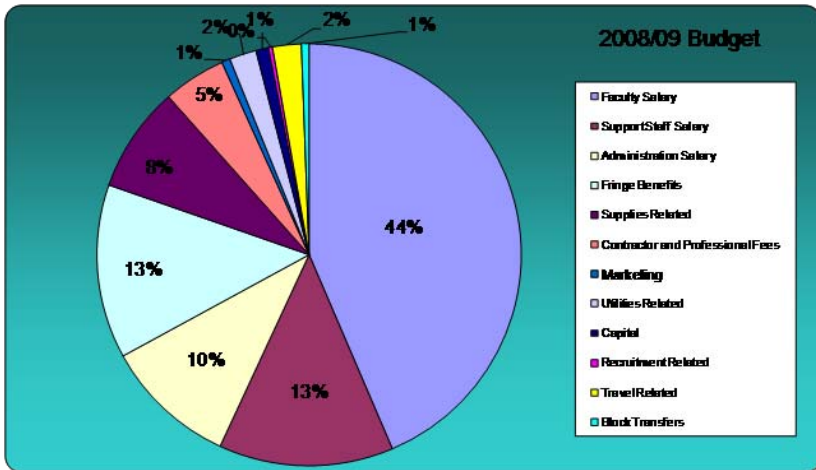
## Revenues



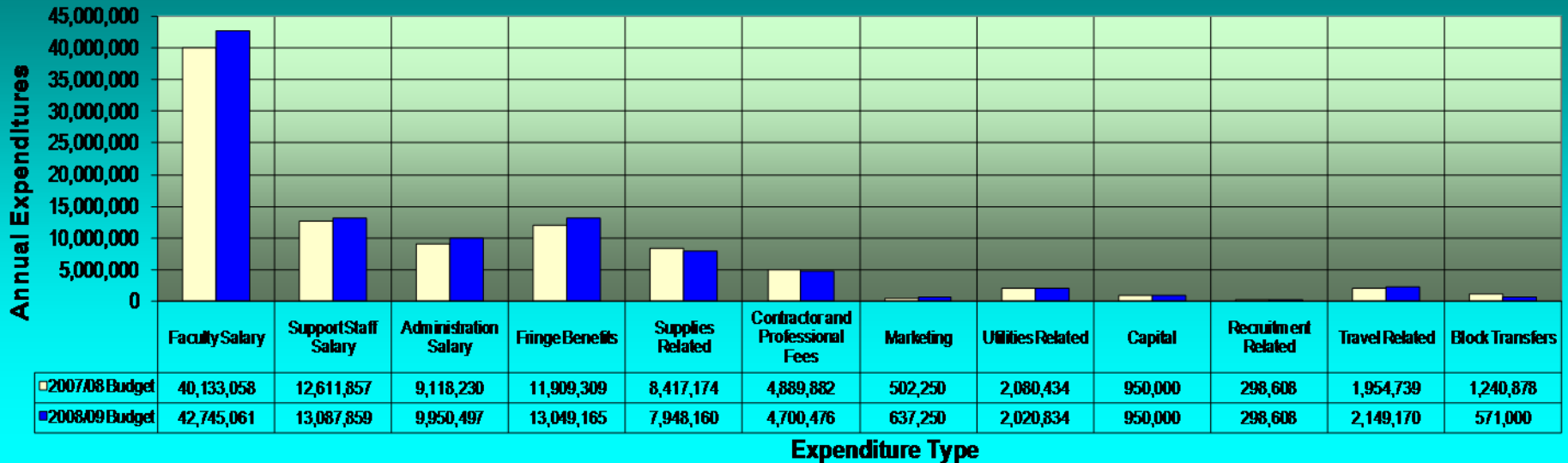
■ Budget 2007/08	\$64,256,000	\$18,969,000	\$15,030,138	\$5,000,000	\$1,800,000	\$3,094,560
□ Budget 2008/09	\$65,431,000	\$20,472,000	\$16,577,000	\$5,000,000	\$1,900,000	\$3,271,000



# Operating Fund Expenditures (Consolidated)



## Operating Fund Expenditures



# Operating Fund Budget of Revenues and Expenditures for the 2008/2009 Fiscal Year DRAFT

Revenue/Expenditure Category	2008/09 Budget	2007/08 Budget	2006/07 Budget
<b>Government Allocations</b>			
AVED Block Grant	60,860,000	59,359,000	58,147,450
ITA Funding	4,571,000	4,897,000	4,942,000
Leases	0	0	450,420
<b>Government Allocations Total</b>	65,431,000	64,256,000	63,539,870
<b>Tuition and Other Revenue</b>			
Tuition - Credit Programming	12,000,000	11,808,000	11,072,174
Tuition - Career Technical	3,900,000	3,858,000	3,782,460
Tuition Open Learning	4,572,000	3,303,000	3,302,870
Other Revenues	1,152,000	1,031,341	1,526,917
Other Revenues - Open Learning	2,119,000	2,063,219	2,063,219
Investment Revenue	1,900,000	1,800,000	1,600,000
TRU World	16,577,000	15,030,138	13,431,638
Continuing Studies	5,000,000	5,000,000	4,750,000
<b>Tuition and Other Revenue Total</b>	47,220,000	43,893,698	41,529,278
<b>Total Revenue</b>	112,651,000	108,149,698	105,069,148
<b>Revenue Transfers (Block)</b>			
International Building Reserve	1,966,000	1,818,233	1,687,431
Grant Transfer	571,000	1,240,878	2,137,878
<b>Revenue Transfers (Block) Total</b>	2,537,000	3,059,111	3,825,309
<b>Expenditures</b>			
Divisional Operating	81,257,000	78,207,274	72,759,188
Divisional Operating Open Learning	14,748,000	13,115,000	16,619,887
Professional Allowance	579,000	557,010	0
Equipment Related	950,000	950,000	950,000
TRU World - Operations	7,864,000	6,773,303	5,946,451
Continuing Studies	4,800,000	4,755,000	4,550,000
<b>Expenditures Total</b>	110,198,000	104,357,587	100,825,526
<b>Reserves</b> Budgeted Contingency - Institutional	1,500,000	733,000	418,313
<b>Excess (Deficiency) of Revenues over Expenditures</b>	(1,584,000)	0	0

# Thompson Rivers University - Open Learning 2008/2009 Budget of Revenues and Expenditures DRAFT

Revenue / Expenditure	2008-09 Budget	2007-08 Budget
<b>Revenue</b>		
AVED Block Grant	12,795,750	12,375,001
Tuition - Credit Programming	4,571,863	3,302,870
Course Administration Fees	1,043,683	1,023,219
Other	625,000	525,000
Cost Recovery Contribution	50,000	50,000
Tuition Phase In	400,000	300,000
Course Pack Royalties	0	165,000
<b>Revenue Total</b>	<b>19,486,296</b>	<b>17,741,090</b>
<b>Revenue Transfers</b>		
Transfer to Integrated Services	4,738,090	4,626,090
<b>Expenditures</b>		
Admin Salaries	2,203,105	1,810,936
Faculties Salaries	699,195	653,621
Support Staff Salaries	3,063,168	3,040,469
Tutor Salaries	4,114,676	2,995,650
Fringe Benefits	2,215,758	1,785,732
<b>Non-Salaries Expenditures</b>		
Supplies	453,000	422,159
Travel	300,000	185,175
Professional Fees	543,589	722,941
Facility Rental	115,000	204,200
Utilities	108,500	132,150
Marketing	637,250	502,250
Other	-	338,006
<b>Total Non Salary</b>	<b>2,157,339</b>	<b>2,506,881</b>
Contingency for Open Learning	294,964	130,000
Contingency for course development		100,000
Contingency - Other		91,711
<b>Operating Expenditures - Open Learning Total</b>	<b>14,748,206</b>	<b>13,115,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>0</b>	<b>0</b>

Base Operating Fund – Expenditures Plan by Department  
Face to Face (Excluding Capital)  
For the 2008/2009 Fiscal Year  
**DRAFT**

BUSINESS UNIT	2008/2009 Budget	2007/2008 Budget	2006/2007 Budget
Faculty of Sciences	7,462,555	7,262,404	6,980,283
School of Business & Economics	4,294,960	3,983,481	3,772,917
School of Education	1,914,249	1,851,076	1,772,348
School of Nursing	4,325,285	4,124,729	4,042,706
School of Social Work	1,699,905	1,700,611	1,618,698
School of Tourism	3,306,980	3,291,196	3,257,164
School of Advanced Tech & Mathematics	4,134,131	4,354,414	4,288,727
Faculty of Arts	10,075,109	9,838,332	9,719,160
School of Trades & Technology	4,031,921	3,923,468	3,761,229
Student Development	5,859,278	5,572,882	5,411,565
Williams Lake Campus	2,773,886	2,935,766	3,638,648
AVP Research and Graduate Studies	287,181	280,021	260,312
University Library	2,762,209	2,710,411	2,332,840
AVP Student Affairs	1,124,178	1,097,633	866,429
Registrar	2,773,134	2,717,068	2,497,253
Vice President - Academic	2,009,345	1,653,568	1,393,736
AVP Human Resources and Planning	2,630,270	2,587,300	1,955,505
Facilities	4,830,345	4,773,687	4,458,066
Purchasing and Logistic Support	740,550	736,040	616,408
Athletics and Recreation	1,058,701	1,053,752	941,717
AVP IT Services	4,756,485	4,694,683	2,526,504
Capital Projects & Construction	94,427	106,001	103,358
AVP Finance	2,057,031	2,029,598	1,261,303
Budget Development and Audits	179,584	173,519	179,370
Vice President - Administration & Finance	3,378,754	2,790,953	2,815,320
Marketing and Communications	1,056,915	964,225	892,841
Vice President Advancement	756,029	-	-
President's Office	977,695	1,083,586	956,997
AVP Legal Affairs	339,561	335,210	300,780
Board of Governors	145,631	138,670	137,004
		-	-
	81,836,284	78,764,284	72,759,188

# Thompson Rivers University

## Forecast of Surplus / Deficit Carry Forward

	2006 / 2007	Forecasted Results 2007 / 2008	Opening Balance 2008 / 2009
Faculty of Science	141,532	200,066	341,598
School of Business	(28,592)	293,223	264,631
Education	(95,377)	(32,799)	(128,176)
Nursing	(47,037)	22,444	(24,593)
Social Work	51,389	17,713	69,102
Tourism	3,593	76,741	80,334
Advanced Technologies and Mathematics	121,681	(89,174)	32,507
Faculty of Arts	488,958	(103,554)	385,404
Trades & Tech	115,808	(325,607)	(209,799)
Student development	109,600	144,219	253,819
Williams Lake	0	0	0
AVP Student Affairs (incl regional)	87,826	0	87,826
Registrar	23,078	47,135	70,213
AVP Research	13,016	982	13,998
Library	18,477	117,044	135,521
VP Academic	53,019	16,525	69,544
VP Academic - FSD Excess of 5%	0	33,706	33,706
VP Open Learning	0	617,978	617,978
VP Open Learning - FSD Excess of 5%	0	70,450	70,450
AVP HR & Planning	65,070	64,649	129,719
Facilities	47,949	7,002	54,951
Ancillary	96,438	88,872	185,310
Athletics	(41,811)	159	(41,652)
AVP IT	150,362	88,252	238,614
Capital	0	5,300	5,300
AVP finance	43,015	58,467	101,482
VP Admin & Finance	52,956	76,951	129,907
VP Admin and Finance - FSD Excess of 5%	0	121,004	121,004
AVP Legal	0	0	0
TRU World	576,224	139,149	715,373
President	17,245	43,871	61,116
President - FSD Excess of 5%	0	12,223	12,223
Marketing	0	(51,638)	(51,638)
VP Advancement	0	0	0
	2,064,416	1,761,353	3,825,772

# Thompson Rivers University

Capital Projects Update  
2008 – 2009





# Capital Funding Sources

- Major Capital – Ministry Funded (\$5M -.....)
- Minor Capital – Ministry Funded (\$300k - \$5M)
- Annual Capital Allowance – Ministry Funded for cyclical maintenance (buildings, boilers, roof, grounds, etc.), infrastructure (public works - roads, sidewalks, sewer water, and electronic), renovations (\$25K to \$1.5M), capital reserves, planning for major capital, etc.
- Self – Financed – separate revenue stream or reserves



# **Renovations Completed this past Year or are Currently under Construction**



# Renovations

## ■ 1<sup>st</sup> Floor Old Main

- Renovate OM 1642 to accommodate integration of Finance

## ■ 3<sup>rd</sup> Floor Old Main

- Renovate to accommodate Human Resources

## ■ 4<sup>th</sup> Floor Clock Tower

- Renovate to accommodate Institutional Planning and Analysis and Budget Development

## ■ Facilities Building

- Renovate to accommodate changes relating to consolidation and removal of portables

## ■ Arts and Education

- Repair brick cladding and interior ceiling space

## ■ Tournament Capital Center

- Relocation of some Athletic offices to leased space

## ■ Aboriginal Service Plan

- Construct space to accommodate support space to implement plan



# Capital Projects

- **Gathering Places**

- Kamloops and Williams Lake

- **Hillside Drive Extension – City of Kamloops**

- **House of Learning**

- **Portables – Faculty Annex A**



# House of Learning

- \$29.3M project
- Approximately 60,000 square feet
- Steering Committee in place
- Selection of Architects underway
- User Committees will commence shortly
- Design – 2008/09
- Construction – 2009/10
- Occupancy – December 2010



# Portables – Faculty Annex A

- Current facility has outlived its useful life
- Maintenance and health concern
- Opportunity to add to a new building
- Funding, may be financed from within existing capital envelopes, possibility that this action may require future designations of operating fund surpluses by the Board of Governors



# Capital Development Plan 2009/10 to 2014/15

- Review underway
- Awaiting instructions from AVED
- New capital submissions will be based on enrolment demand
- Capital requests will be for 2011 and beyond
- Planning documents will come to
  - BCOS
  - Senate
  - Board of Governors

